

s22

From: s22 @gracosway.com.au>
Sent: Tuesday, 20 June 2023 2:51 PM
To: s22
Cc: s22 (GRACosway)
Subject: RE: Meeting Request: VHM [SEC=OFFICIAL]

Hi s22

Thanks for coming back to us. I'll check with VHM and come back to you ASAP.

Cheers

s22

From: s22 @industry.gov.au>
Sent: Monday, 19 June 2023 3:45 PM
To: s22 @gracosway.com.au>
Cc: s22 @gracosway.com.au>
Subject: RE: Meeting Request: VHM [SEC=OFFICIAL]

Hi s22

Unfortunately, the Ministers calendar fills up very quickly, so he won't be able to fit in a meeting with VHM, but I'm happy to have another chat with them if they've got anything new to discuss since our last meeting.

Cheers,

s22

OFFICIAL

From: s22 @gracosway.com.au>
Sent: Tuesday, 13 June 2023 4:39 PM
To: s22 @industry.gov.au>
Cc: s22 @gracosway.com.au>
Subject: FW: Meeting Request: VHM

Hi s22

Hope all is well. Please see below.

You met with VHM back in February (thanks for doing that).

They are back in Canberra in the sitting week of Mon 31 July and are doing the rounds with an update of where they are at with the rare earths project. If Min Husic is available, we would be keen to get them in front of him.

Of particular interest is the develop of and access to the National Reconstruction Fund.

Happy to discuss further. My number is s22

Cheers

s22

From: s22 <[gracosway.com.au](mailto:s22@gracosway.com.au)>
 Sent: Tuesday, 13 June 2023 3:48 PM
 To: invitations.husic@industry.gov.au
 Cc: s22 <[@gracosway.com.au](mailto:s22@gracosway.com.au)>
 Subject: Meeting Request: VHM

Dear Minister,

I am writing on behalf of s22, Managing Director of VHM Limited, to request a meeting with you in the week of Monday 31 of July to Thursday 3 of August to discuss VHM's Goschen Project (Goschen) in the Loddon Mallee Region of Victoria. Goschen has a substantial rare earth deposit of 413,107 tonnes of total rare earth oxide, a world-class mineral sands resource. In 2021, the project was granted 'Major Product Status' by the Major Projects Facilitation Agency.

VHM has conducted several activities in the project area to date, involving exploration and resource development drilling and sampling, and was granted a retention licence for an additional area in 2018. The company is now at detailed engineering prior to construction commencing. The project is expected to create 250 jobs during the construction phase, and 400 full-time jobs when operational.

Goschen will produce critical rare earth minerals, including neodymium, praseodymium, dysprosium, and terbium as well as zircon and titania concentrates. These minerals have applications in a wide variety of modern technologies including smartphones and batteries for hybrid and EVs. This project represents a major investment in Australia's critical minerals capability in an industry that continues to attract attention for its strategic importance to global high-tech manufacturing in Australia and its geopolitical partners. VHM would also like to discuss an upcoming announcement with possible interest to the Industry portfolio.

I understand that sitting weeks are inherently busy; however would you be able to provide some times that are amenable for a meeting? Please don't hesitate to reach out via email or phone (s22) if you have any questions about the project.

I confirm that my company, GRACosway, is listed on the Federal Government's Lobbyist Register and lists VHM Limited as a client.

Kind regards,

s22
 s22
 Suite 13a, Level 2, 16 National Circuit, Barton ACT 2600

I Consultant- Public Affairs

[@gracosway.com.au](mailto:s22@gracosway.com.au)

GGRACOSWAY

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s22

From: s22 @gracosway.com.au>
Sent: Thursday, 30 May 2024 12:37 PM
To: Invitations Husic; Minister Husic
Cc: s22 ; s22
Subject: Meeting Request: United Salvage

Importance: Low

Categories: In on copy

CAUTION - This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear the Hon. Minister Ed Husic,

I'm writing to you on behalf of [United Salvage](#) - a wholly Australian-owned and based company with a history in Australia dating back to 1938.

United Salvage are [Australia's leading company](#) that operates large-scale decommissioning and recycling of marine vessels, and a range over other diverse services, including:

- marine salvage work;
- large-scale decommissioning and recycling, selling exclusively to Australian companies;
- training the future workforce for radiological and nuclear cleanup (recognised by ANSTO), getting workers ready to work on Government initiatives such as the AUKUS submarines;
- 24/7 response to salvage and emergency calls; and
- oil spill capturing and containment.

(Please see images of their work below).

The work of United Salvage demonstrates the very best of Australia's skilled industrial workforce, operating with their headquarters in Port Kembla in NSW, and other locations including Mackay and Cairns in QLD, and Dampier in WA.

United Salvage are looking to expand their services and provide more job and training opportunities for Australians in this industry, while supplying much-needed materials, such as steel, domestically.

Managing Director, s22, would like to invite you to their facility in Port Kembla in the coming weeks to introduce themselves to you, and have a timely discussion about the future of United Salvage and how they can support the Government's vision for a Future Made in Australia.

Alternatively, they would be delighted to meet you at your office or either of their QLD or WA locations.

We very much look forward to hearing from you, and appreciate you considering this meeting request.

Warm regards,
s22

I can confirm United Salvage is on the [Federal Lobbyist Register](#), and are listed as a client of GRACosway.



s22 I Associate Director
s22 @gracosway.com.au
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

GGRACOSWAY

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s22

From: s22 @principleadvisory.com.au >
Sent: Tuesday, 5 March 2024 12:34 PM
To: Invitations Husic
Cc: s22
Subject: Meeting Request - 26th or 27th March in Canberra

Importance: Low

CAUTION - This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Minister

RZ Resources is a client of Principle Advisory, listed on the lobbyist register.

We would like to request a meeting between yourself and the founder, s22 in Canberra on either the 26th or 27th March in Canberra.

RZ Resources is a private, 100 per cent Australian-owned, end-to-end mineral sands mining company with a strong focus on producing critical minerals and rare earths.

RZ has a mining exploration licence in the southwest corner of the Australian state of New South Wales. It also has the only processing facility on the east coast of Australia, in Brisbane, enabling RZ Resources to not only be an up-stream company but to also go further downstream.

To provide context, below I have pasted a slide that shows RZ Resources extracts mineral oxides in NSW that contain over one third of the minerals the US Government has on their critical minerals list.

Members of the RZ Resources leadership team were recently in the United States undertaking a series of meetings with US Government departments, Capitol Hill offices, as well as potential investors and customers. It was an exciting and critical time to visit.

We would like the opportunity to brief you for 15 minutes or so on this progress and how they intend on accessing funds under the recent changes to the Defence Procurement Act. Alternatively, we would also be very happy to have a meal with you on or off site.


We understand that it is a busy sitting period, but we would welcome anytime you may have to discuss this important progress with you and some of the insight received from the US.

Many thanks

s22

Critical Minerals

RZ Resources extracts mineral oxides that contain **over one third** of the 50 minerals the US government has if "critical." They are irreplaceable in a number of crucial space, optical, defense, medical devices, and products. become **more important** in the future.



Cerium	Dysprosium	Erbium	Aluminum	Antimony	Arsenic
Europium	Gadolinium	Hafnium	Bismuth	Cesium	Chromium
Holmium	Lanthanum	Lutetium	Gallium	Germanium	Graphite
Neodymium	Praseodymium	Samarium	Lithium	Magnesium	Manganese
Terbium	Thulium	Titanium	Palladium	Platinum	Rhodium
Ytterbium	Yttrium	Zirconium	Scandium	Tantalum	Tellurium

s22

Director
Principle Advisory

s22

s22 [@principleadvisory.com.au](mailto:principleadvisory.com.au)



s22

From: s22
 Sent: Thursday, 30 May 2024 5:39 PM
 To: s22 Invitations Husic
 Subject: FW: Meeting Request: United Salvage [SEC=OFFICIAL]

Importance: Low

One for s22

s22

OFFICIAL

From: s22 @gracosway.com.au
 Sent: Thursday, May 30, 2024 12:37 PM
 To: Invitations Husic <Invitations.Husic@industry.gov.au>; Minister Husic <Minister.Husic@industry.gov.au>
 Cc: s22 @industry.gov.au>; s22 @industry.gov.au>
 Subject: Meeting Request: United Salvage
 Importance: Low

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United Salvage are [Australia's leading company](#) that operates large-scale decommissioning and recycling of marine vessels, and a range over other diverse services, including:

- marine salvage work;
- large-scale decommissioning and recycling, selling exclusively to Australian companies;
- training the future workforce for radiological and nuclear cleanup (recognised by ANSTO), getting workers ready to work on Government initiatives such as the AU KUS submarines;
- 24/7 response to salvage and emergency calls; and
- oil spill capturing and containment.

(Please see images of their work below).

The work of United Salvage demonstrates the very best of Australia's skilled industrial workforce, operating with their headquarters in Port Kembla in NSW, and other locations including Mackay and Cairns in QLD, and Dampier in WA.

United Salvage are looking to expand their services and provide more job and training opportunities for Australians in this industry, while supplying much-needed materials, such as steel, domestically.

Managing Director, s22, would like to invite you to their facility in Port Kembla in the coming weeks to introduce themselves to you, and have a timely discussion about the future of United Salvage and how they can support the Government's vision for a Future Made in Australia.

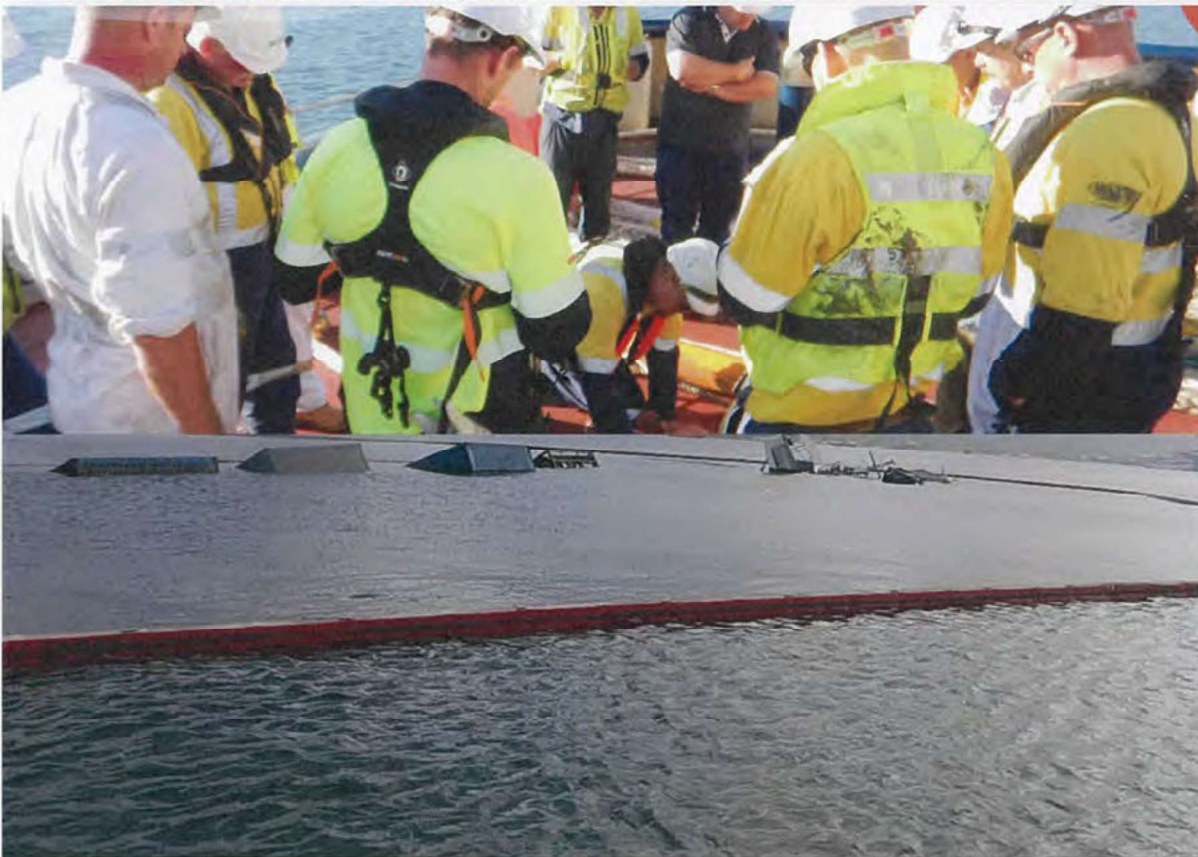
Alternatively, they would be delighted to meet you at your office or either of their QLD or WA locations.

We very much look forward to hearing from you, and appreciate you considering this meeting request.

Warm regards,

s22

I can confirm United Salvage is on the Federal Lobbyist Register, and are listed as a client of GRACosway.



s22 I Associate Director
s22 @gracosway.com.au
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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**THE HON ED HUSIC MP
MINISTER FOR INDUSTRY AND SCIENCE**

MC22-003574

s22

Corporate Affairs Director
Mars Wrigley Australia
Level 23, 727 Collins Street
DOCKLANDS VIC 3008

Dear Ms Collins

Thank you for your letter of 8 July 2022 regarding my appointment as Minister for Industry and Science. I am honoured by my appointment to this role and I am excited about the challenges and opportunities that lie ahead.

My portfolio plays a critical role in driving our economy, creating new industries, supporting secure and well-paid jobs and improving the quality of life of all Australians. I look forward to working collaboratively with the industry and science communities to grow these sectors and deliver benefits to all Australians.

Thank you again for writing to me and passing on your congratulations.

Yours sincerely

Ed Husic MP

From: "Minister Husic"
Sent: 8/07/2022 3:41:06 PM
To: "Parl Carro" <Par1Corro@industry.gov.au>
Cc: "Minister Husic" <Minister.Husic@industry.gov.au>
Subject: FW: Mars Australia congratulates you on your appointment as Minister for Industry and Science [SEC=OFFICIAL]
Attachments: Ed Husic - Mars Australia.pdf
Categories: s22 ;min reply

H Parlorro,

Congrats, Min Reply, IGD please.

Thanks,

s22

Office of the Hon Ed Husic MP
Minister for Industry and Science

s22 | E Minister.Husic@industry.gov.au

OFFICIAL

From: s22 @gracosway.com.au]
Sent: Friday, 8 July 2022 3:38 PM
To: Minister Husic <Minister.Husic@industry.gov.au>
Subject: Mars Australia congratulates you on your appointment as Minister for Industry and Science

Dear Minister Husic

I write to you on behalf of my client, s22 of Mars Wrigley Australia and attach correspondence in relation to your appointment to the Ministry and to also provide a background brief on Mars.

I confirm that GRACosway and our client Mars Australia is listed on the Federal Lobbyist Register.

Warm regards

s22

s22 | Associate - Public Affairs

s @gracosway.com.au
Level 3, 650 Chapel Street, South Yarra Melbourne VIC 3141



The world we
want tomorrow
starts with how we
do business today

MARS

LEVEL 23
727 COLLINS STREET
DOCKLANDS
VIC 3008
T+613 9608 8500

8 July 2022

Hon Ed Husic MP
Minister for Industry and Science
Parliament House
Canberra ACT 2600

Dear Minister

RE: Mars Australia congratulates you on your appointment as Minister for Industry and Science

On behalf of Mars Australia, I write to congratulate you on the Labor Party's election to Government, and on your appointment as Minister for Industry and Science.

Mars Australia has enjoyed a close association with the Industry Portfolio for several years. We are proud to have contributed to many government initiatives in the areas of industry and manufacturing. Our General Manager of Mars Wrigley, Andrew Leakey, was a member of the former Government's Modern Manufacturing Food and Beverage Taskforce, welcoming the opportunity to contribute to the recommendations produced by the report. Our priority is ensuring policy reflects the needs of Australian manufacturers and consumers.

We were pleased to have the opportunity to brief your former Chief of Staff, Kate Boyd, earlier this year on a range of issues affecting the portfolio, including manufacturing, supply chains, recycling, and the ALP's *National Reconstruction Fund* policy.

By way of background, Mars Australia is a leading manufacturer and supplier of essential food and household goods to Australian consumers. Comprising of Mars Food, Mars Wrigley, and Mars Petcare Australia, many of the products and goods manufactured by Mars are produced in Australia, by Australians. Since establishing our first factory in Melbourne in 1915, we have expanded to six manufacturing sites and two offices across New South Wales, Victoria, and Queensland, and employ over 1,800 Associates. Mars has a big focus on sustainability, and we endeavour to meet the Australian Packaging Covenant Organisation's (APCO) 2025 Packaging targets and achieving net zero emissions across our sites by 2050.

From our supply chains to our manufacturing and production processes, Mars Australia endeavours to provide Australian consumers with high quality products through the brands they know and love. As an Australian-focussed business, we are proud to continually support Australian industry and deliver Australian jobs. In line with our ethical and sustainability policies, Mars endeavours to maintain local manufacturing facilities where possible, to the benefit of Australian consumers and the Australian economy at large. Mars Australia has also participated in various consultations, particularly in the areas of waste management, recycling, industry and health policy. We look forward to continuing to contribute to policy discussions in these areas.

The world we
want tomorrow
starts with how we
do business today

MARS

LEVEL 23
727 COLLINS STREET
DOCKLANDS
VIC 3008
T+61 3 9608 8500

Mars Australia looks forward to continuing a strong and positive relationship with you, the Industry Portfolio and with the new Government.

Warm regards,

s22

Corporate Affairs Director
Mars Wrigley Australia



**THE HON ED HUSIC MP
MINISTER FOR INDUSTRY AND SCIENCE**

MC22-003574

25 OCT 2022

Ms Alicia Collins
Corporate Affairs Director
Mars Wrigley Australia
Level 23, 727 Collins Street
DOCKLANDS VIC 3008

Dear Ms Collins

Thank you for your letter of 8 July 2022 regarding my appointment as Minister for Industry and Science. I am honoured by my appointment to this role and I am excited about the challenges and opportunities that lie ahead.

My portfolio plays a critical role in driving our economy, creating new industries, supporting secure and well-paid jobs and improving the quality of life of all Australians. I look forward to working collaboratively with the industry and science communities to grow these sectors and deliver benefits to all Australians.

Thank you again for writing to me and passing on your congratulations.

A handwritten signature in blue ink, appearing to be 'Ed Husic'.

s22

Ed Husic MP

s22

From: s22
 Sent: Friday, 22 March 2024 1:53 PM
 To: Invitations Husic
 Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

Hi s22

The NRF lines we usually use are:

The government has recently established the [NRF](#) as an independent financier and operates at arm's length from government. The NRF is governed by an independent Board which makes investment decisions in line with the National Reconstruction Fund Corporation (Investment Mandate) Direction 2023 and broader legislative framework.

Enquiries are best taken up with them directly on enquiries@nrf.gov.au

OFFICIAL

From: Invitations Husic <Invitations.Husic@industry.gov.au>
 Sent: Friday, March 22, 2024 1:06 PM
 To: s22 @industry.gov.au>
 Cc: Invitations Husic <Invitations.Husic@industry.gov.au>
 Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

OFFICIAL

Hi s22

From the diary meeting this morning s22 agrees to go back with lines as you suggested.

Could you please forward me standard wording in regards to this and I can go back on the original request.

Thanks,

s22 (they/them)
 Office of the Hon Ed Husic MP | Minister for Industry and Science
 s22 | E Invitations.Husic@industry.gov.au

OFFICIAL

From: s22 @industry.gov.au>
 Sent: Monday, March 18, 2024 10:42 AM
 To: Invitations Husic <Invitations.Husic@industry.gov.au>
 Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

OFFICIAL

I think the best thing would be to go back with the lines on getting in touch with the NRF to discuss NRF.

s
2

OFFICIAL

From: Invitations Husic <Invitations.Husic@industry.gov.au>
 Sent: Friday, March 15, 2024 1:14 PM

To: s22 @industry.gov.au
Cc: Invitations Husic <Invitations.Husic@industry.gov.au>
Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

OFFICIAL

Nothing if not persistent.

Up to you on the below Warren- happy to go back with a no

s22 (they/them)
Office of the Hon Ed Husic MP | Minister for Industry and Science
s22 | E Invitations.Husic@industry.gov.au

OFFICIAL

From: s22 @principleadvisory.com.au
Sent: Friday, March 15, 2024 12:55 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>
Cc: s22 @rzresources.com>
Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

OFFICIAL

CAUTION - This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Many thanks for letting us know s22 .

Would the NRF adviser be available at all?

s22

s22

Director
Principle Advisory

s22

s22 @principleadvisory.com.au



**PRINCIPLE
ADVISORY**

From: Invitations Husic <Invitations.Husic@industry.gov.au>
Sent: Friday, March 15, 2024 12:36 PM
To: s22 @principleadvisory.com.au>
Cc: Invitations Husic <Invitations.Husic@industry.gov.au>; s22 @rzresources.com>
Subject: RE: Meeting Request - 26th or 27th March in Canberra [SEC=OFFICIAL]

OFFICIAL

Good afternoon s22

On behalf of the Minister for Industry and Science, the Hon Ed Husic MP, thank you for the invitation to meet. Unfortunately, the Minister is unable to meet on this occasion.

Please accept the Minister's apologies.

Thank you so much for your patience and I apologise for the delay in coming back to you.

Kind regards,

s22 (they/them)
Office of the Hon Ed Husic MP | Minister for Industry and Science
Ps22 | E Invitations.Husic@industry.gov.au OFFICIAL

From: s22 <@principleadvisory.com.au>
Sent: Tuesday, March 5, 2024 12:34 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>
Cc: s22 <@principleadvisory.com.au>; s22 <@rzresources.com>; s22 <industry.gov.au>
Subject: Meeting Request - 26th or 27th March in Canberra
Importance: Low

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Dear Minister

FZ Resources is a client of Principle Advisory, listed on the lobbyist register.

We would like to request a meeting between yourself and the founder, s22 s22 in Canberra on either the 26th or 27th March in Canberra.

FZ Resources is a private, 100 per cent Australian-owned, end-to-end mineral sands mining company with a strong focus on producing critical minerals and rare earths.

FZ has a mining exploration licence in the southwest corner of the Australian state of New South Wales. It also has the only processing facility on the east coast of Australia, in Brisbane, enabling FZ Resources to not only be an up-stream company but to also go further downstream.

To provide context, below I have pasted a slide that shows FZ Resources extracts mineral oxides in NSW that contain over one third of the minerals the US Government has on their critical minerals list.

Members of the FZ Resources leadership team were recently in the United States undertaking a series of meetings with US Government departments, Capitol Hill offices, as well as potential investors and customers. It was an exciting and critical time to visit.

We would like the opportunity to brief you for 15 minutes or so on this progress and how they intend on accessing funds under the recent changes to the Defence Procurement Act. Alternatively, we would also be very happy to have a meal with you on or off site.

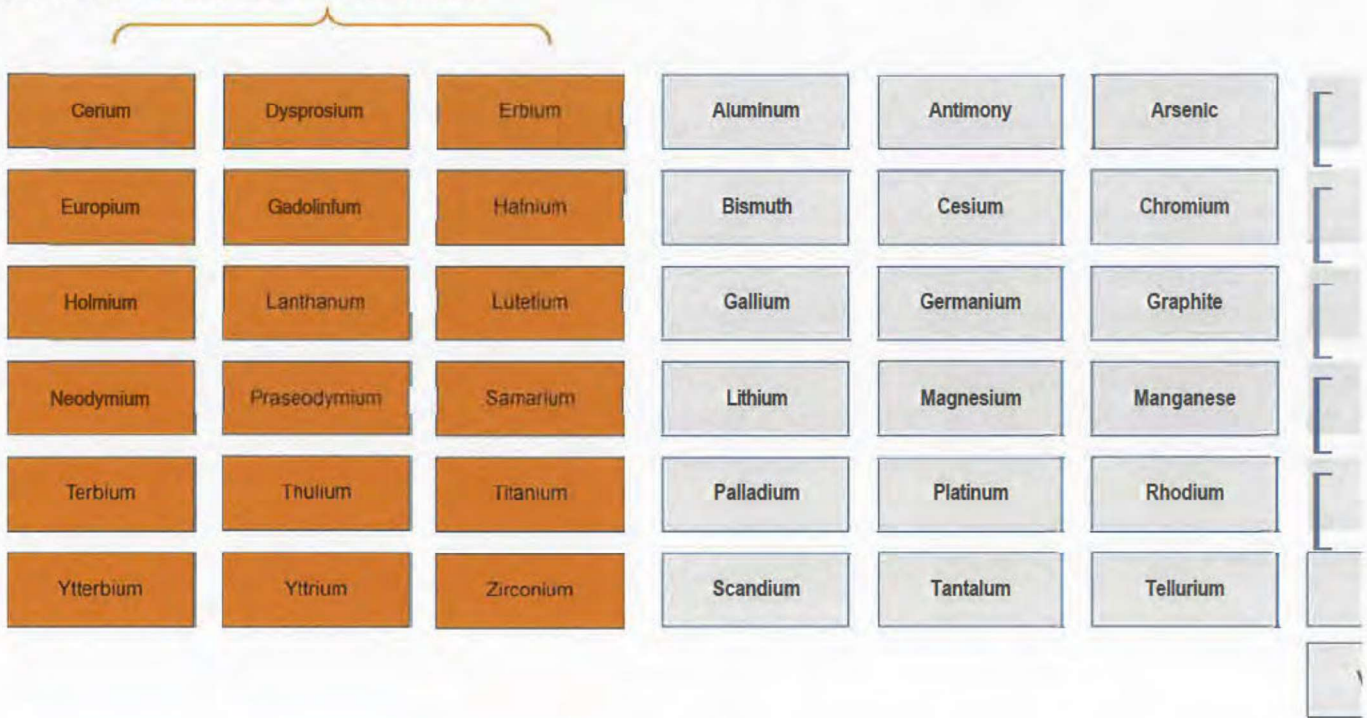
We understand that it is a busy sitting period, but we would welcome anytime you may have to discuss this important progress with you and some of the insight received from the US.

Many thanks

s22

Critical Minerals

RZ Resources extracts mineral oxides that contain **over one third** of the 50 minerals the US government has if "critical." They are irreplaceable in a number of crucial space, optical, defense, medical devices, and products. become **more important** in the future.



s22

Director
Principle Advisory

s22

s22 [@principleadvisory.com.au](mailto:principleadvisory.com.au)



**PRINCIPLE
ADVISORY**

s22

From: s22 @gracosway.com.au>
 Sent: Wednesday, 12 June 2024 2:17 PM
 To: s22 ; Invitations Husic
 Subject: RE Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

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Hi s22

Totally understand,.

Next week in Sydney would be excellent for the United Salvage team. Happy to come to you at the CPO or at Minister Husic's EO -whatever works best.

Does Tuesday or Wednesday morning work?

Thanks very much again,

s22

Pnina Hagege | Associate Director
 s @gracosway.com.au
 Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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From: s22 @industry.gov.au>
 Sent: Wednesday, June 12, 2024 2:11 PM
 To: s22 @gracosway.com.au>; Invitations Husic
 <Invitations.Husic@industry.gov.au>
 Subject: RE Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

H s22

Thanks for getting in touch. Canberra is always busy, so the best time for me would be either next week (in Sydney or on Teams), or the week starting 15 July (in Sydney or on Teams).

Let me know what suits, and some times and dates that work, and I'll lock something in.

Cheers,

s22
?

OFFICIAL

From: s22 <s22@gracosway.com.au>
Sent: Tuesday, June 11, 2024 4:22 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>
Cc: s22 <s22@industry.gov.au>
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

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Hi there,

Really appreciate the reply, and for the opportunity to meet with s22 .

We have actually just met with Alison Byrnes MP today in Port Kembla who mentioned that she was hoping the Minister's Office could meet with United Salvage, making this response very timely!

s22 , please let me know what time, dates and location works best for you, and I would be delighted to arrange for a meeting United Salvage's team. They will happily travel to Canberra or Sydney to best accommodate for what is surely a very busy schedule.

Sincere thanks again.

s22

Pnina Hagege | Associate Director
s22 <s22@gracosway.com.au>
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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From: Invitations Husic <Invitations.Husic@industry.gov.au>
Sent: Tuesday, June 11, 2024 4:16 PM
To: s22 <s22@gracosway.com.au>
Cc: Invitations Husic <Invitations.Husic@industry.gov.au>; s22 <s22@industry.gov.au>
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

Good afternoon s22

On behalf of the Minister for Industry and Science, the Hon Ed Husic MP, thank you for the invitation.

Unfortunately, the Minister will be unable to meet but has asked that his adviser, s22, meet with you on his behalf.

Your contact information has been provided to the Minister's adviser and they will contact you directly.

Please accept the Minister's apologies.

Kind regards,

s22

Office of the Hon Ed Husic MP | Minister for Industry and Science
Parliament House, Canberra ACT 2600
s22 | E Invitations.Husic@industry.gov.au

From: s22 <s22@gracosway.com.au>
Sent: Thursday, May 30, 2024 12:37 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>; Minister Husic <Minister.Husic@industry.gov.au>
Cc: s22 <s22@industry.gov.au>; s22 <s22@industry.gov.au>
Subject: Meeting Request: United Salvage
Importance: Low

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Dear the Hon. Minister Ed Husic,

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- large-scale decommissioning and recycling, selling exclusively to Australian companies;
- training the future workforce for radiological and nuclear cleanup (recognised by ANSTO), getting workers ready to work on Government initiatives such as the AU KUS submarines;
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(Please see images of their work below).

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United Salvage are looking to expand their services and provide more job and training opportunities for Australians in this industry, while supplying much-needed materials, such as steel, domestically.

Managing Director, s22, would like to invite you to their facility in Port Kembla in the coming weeks to introduce themselves to you, and have a timely discussion about the future of United Salvage and how they can support the Government's vision for a Future Made in Australia.

Alternatively, they would be delighted to meet you at your office or either of their QLD or WA locations.

We very much look forward to hearing from you, and appreciate you considering this meeting request.

Warm regards,
s22

I can confirm United Salvage is on the Federal Lobbyist Register, and are listed as a client of GRACosway.



s22

Associate Director

s22 [@gracosway.com.au](mailto:s22@gracosway.com.au)

Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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s22

From: s22 @gracosway.com.au>
Sent: Wednesday, 12 June 2024 3:14 PM
To: s22 ; Invitations Husic
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

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Hi s22

Not a problem:

s22

Thanks so much.

s22

s22 IAssoci s22 ctor
@gracosway.com.au
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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From: s22 @industry.gov.au>
Sent: Wednesday, June 12, 2024 3:11 PM
To: s22 @gracosway.com.au>; Invitations Husic
<Invitations.Husic@industry.gov.au>
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

H s22

Can you please send me the names of the other attendees so that I can have passes ready for them when they arrive?

Cheers,

s22

OFFICIAL

From: **s22** <s22@gracosway.com.au>
 Sent: Wednesday, June 12, 2024 2:17 PM
 To: **s22** <s22@industry.gov.au>; Invitations Husic <Invitations.Husic@industry.gov.au>
 Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

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Hi **s22**

Totally understand,.

Next week in Sydney would be excellent for the United Salvage team. Happy to come to you at the CPO or at Minister Husic's EO -whatever works best.

Does Tuesday or Wednesday morning work?

Thanks very much again,

s22

s22 | **Associ** | **ctor**
s22 | [@gracosway.com.au](mailto:s22@gracosway.com.au)
 Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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From: **s22** <s22@industry.gov.au>
 Sent: Wednesday, June 12, 2024 2:11 PM
 To: **s22** <s22@gracosway.com.au>; Invitations Husic <Invitations.Husic@industry.gov.au>
 Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

Hi **s22**

Thanks for getting in touch. Canberra is always busy, so the best time for me would be either next week (in Sydney or on Teams), or the week starting 15 July (in Sydney or on Teams).

Let me know what suits, and some times and dates that work, and I'll lock something in.

Cheers,

s
2

OFFICIAL

From: s22 @gracosway.com.au>
Sent: Tuesday, June 11, 2024 4:22 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>
Cc: s22 @industry.gov.au>
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

OFFICIAL

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Hi there,

Really appreciate the reply, and for the opportunity to meet with s22

We have actually just met with Alison Byrnes MP today in Port Kembla who mentioned that she was hoping the Minister's Office could meet with United Salvage, making this response very timely!

Warren, please let me know what time, dates and location works best for you, and I would be delighted to arrange for a meeting United Salvage's team. They will happily travel to Canberra or Sydney to best accommodate for what is surely a very busy schedule.

Sincere thanks again.

s22

s22 | Associ s22 ctor
21, 6-10 el @gracosway.com.au
Sydney NSW 2000

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Please accept the Minister's apologies.

Kind regards,

s22

Office of the Hon Ed Husic MP | Minister for Industry and Science
Parliament House, Canberra ACT 2600

s22 | E Invitations.Husic@industry.gov.au

From: s22 <s22@gracosway.com.au>

Sent: Thursday, May 30, 2024 12:37 PM

To: Invitations Husic <Invitations.Husic@industry.gov.au>; Minister Husic <Minister.Husic@industry.gov.au>

Cc: s22 <s22@industry.gov.au>; s22 <s22@industry.gov.au>

Subject: Meeting Request: United Salvage

Importance: Low

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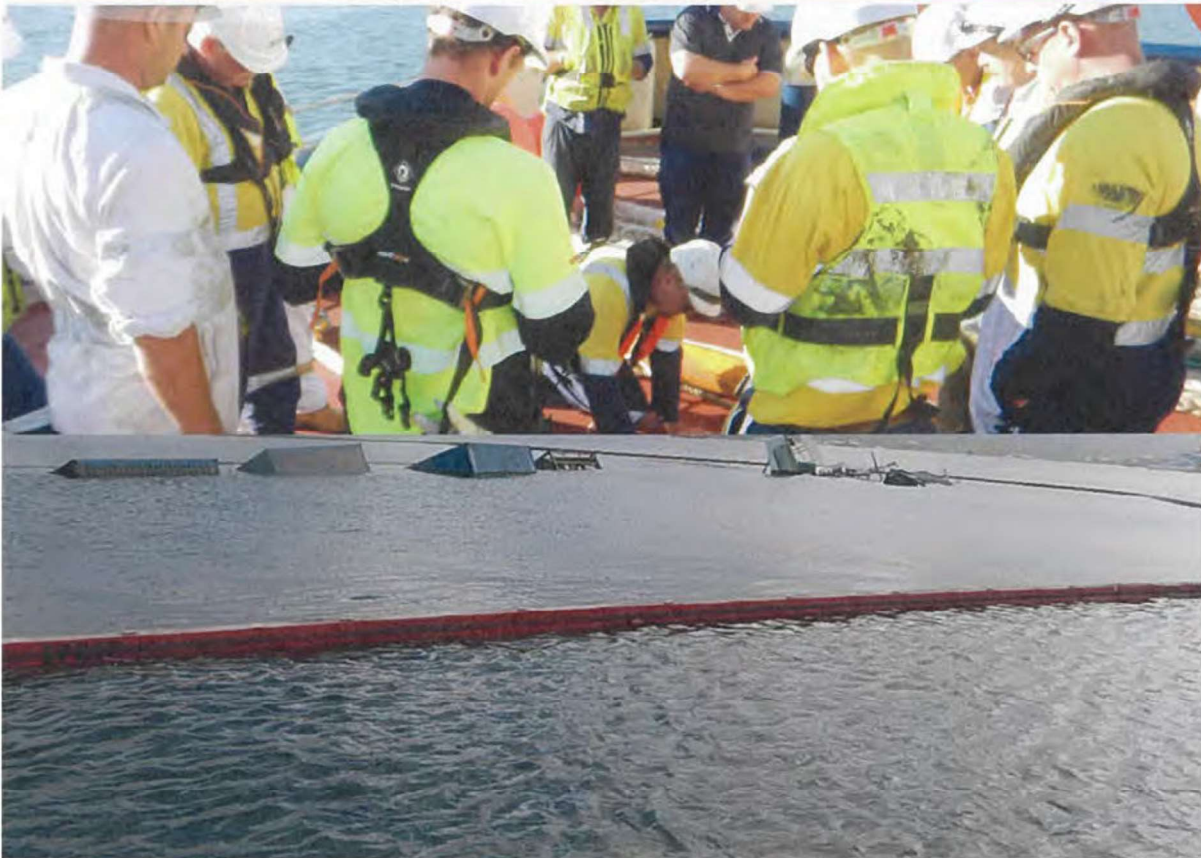
Managing Director, s22, would like to invite you to their facility in Port Kembla in the coming weeks to introduce themselves to you, and have a timely discussion about the future of United Salvage and how they can support the Government's vision for a Future Made in Australia.

Alternatively, they would be delighted to meet you at your office or either of their QLD or WA locations.

We very much look forward to hearing from you, and appreciate you considering this meeting request.

Warm regards,
s22

I can confirm United Salvage is on the [Federal Lobbyist Register](#), and are listed as a client of GRACosway.



s22 I Associate Director
s22 @gracosway.com.au
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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s22

From: s22
Sent: Wednesday, 12 June 2024 2:11 PM
To: s22 (GRACosway); Invitations Husic
Subject: RE Meeting Request: United Salvage [SEC=OFFICIAL]

Hi s22

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Cheers,

s22
2

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Sent: Tuesday, June 11, 2024 4:22 PM
To: Invitations Husic <Invitations.Husic@industry.gov.au>
Cc: s22 @industry.gov.au
Subject: RE Meeting Request: United Salvage [SEC=OFFICIAL]

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Hi there,

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s22 , please let me know what time, dates and location works best for you, and I would be delighted to arrange for a meeting United Salvage's team. They will happily travel to Canberra or Sydney to best accommodate for what is surely a very busy schedule.

Sincere thanks again.

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s22 Associate Director
s22 @gracosway.com.au
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s22

Office of the Hon Ed Husic MP | Minister for Industry and Science
Parliament House, Canberra ACT 2600
s22 | E Invitations.Husic@industry.gov.au

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Sent: Thursday, May 30, 2024 12:37 PM
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Cc: s22 <s22@industry.gov.au>; s22 <s22@industry.gov.au>
Subject: Meeting Request: United Salvage
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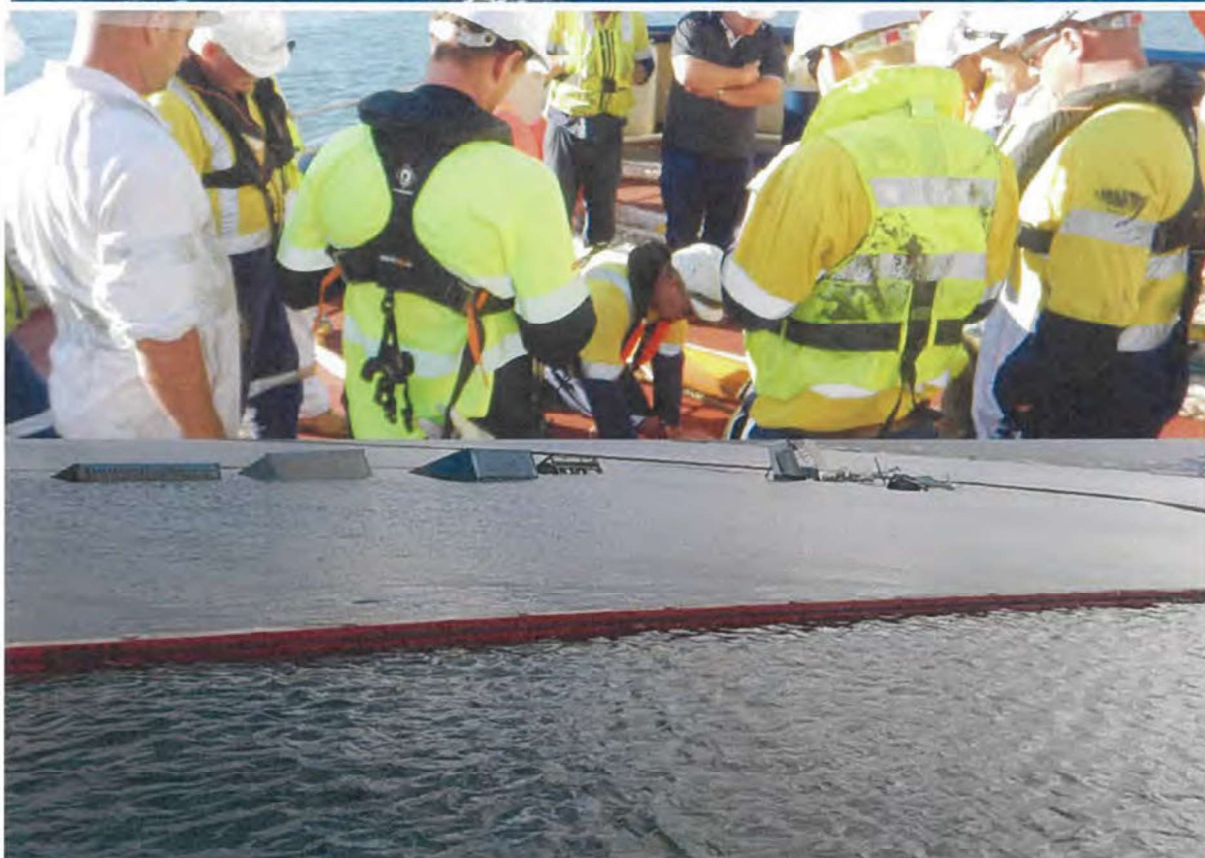
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s22
s22
I Associate Director
[@gracosway.com.au](mailto:gracosway.com.au)
Level 21, 6-10 O'Connell Street, Sydney NSW 2000

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s22

From: s22 <@gracosway.com.au>
Sent: Tuesday, 11 June 2024 4:22 PM
To: Invitations Husic
Cc: s22
Subject: RE: Meeting Request: United Salvage [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

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OFFICIAL