Australian Industry Participation (AIP) plan Summary – Project Phase

1. Project Details

Nominated project proponent: Hamersley Iron Pty Limited (ACN 004 558 279)

Project name: Western Turner Syncline Phase 2 Stage 2 Project

Description of the project: The Project, the subject of a Feasibility Study, involves the expansion and development of iron ore deposits to sustain the existing Greater Tom Price mine production.

The Project includes the following components:

- a) ROM pad and primary crushing facility;
- b) the new 13km overland conveyor transports primary crushed ore from B1 and S17 (WTS2) to S10 (WTS1). Ore from WTS2 and WTS1 is then transported to Tom Price on existing overland conveyors;
- c) modifications to the existing Tom Price dry crushing and screening processing plant;
- d) non-process infrastructure;
- e) ammonium nitrate and fuel oil facility;
- f) 33kV power transmission network;
- g) communications infrastructure;
- h) water supply and reticulation;
- i) heavy and light vehicle roads; and
- j) upgrades to existing water feed infrastructure in Tom Price town.

Project approval: 2020 Site construction: 2020 Completion date: 2021

The Proponent has engaged Calibre Professional Services One Pty Ltd as the Project's Engineering, Procurement and Construction Management contractor. All contracts will be entered into by Hamersley Iron Pty Limited (ACN 004 558 276).

Estimated project value: Greater than A\$500,000,000

Project location: Approximately 570km from Karratha and 277km from Newman in the Pilbara region of Western Australia. Approximately 32 kilometres from Tom Price town site.

Link to project information: www.riotinto.icn.org.au

Project contact for procurement information:

Myles Redmond
Manager Contracts, Rio Tinto Projects
Tel +61 (8) 9205 2067
Email: myles.redmond@riotinto.com

Other project proponents involved in the project: Not applicable

2. Opportunities to supply Goods and Services

| Key goods and services | Opportunities for Australian entities* | Opportunities for non-Australian entities |
|---|--|---|
| Goods | | |
| Belt feeders | Yes | No |
| Conveyor belting, idlers & frames | Yes | No |
| Conveyor drives | Yes | Yes |
| Conveyor pulleys | Yes | No |
| Dust collectors | Yes | No |
| Hydraulic shut-off gates | Yes | No |
| Surge bin apron feeder | Yes | No |
| HV Drives & HV Motors | Yes | Yes |
| Inflatable liners | Yes | No |
| LV Variable speed drives | Yes | No |
| Mobile communication trailers and semi-portable skids | Yes | No |
| Modular buildings for non-process infrastructure | Yes | No |
| Plant compressed air systems | Yes | No |
| Switchboards, kiosks, switch rooms and associated MCC's | Yes | Yes |
| Transformers | Yes | Yes |
| Vibrating screens | Yes | No |
| Non-Process Infrastructure (NPI) | Yes | No |
| Radio base station | Yes | No |
| Structural, Mechanical, Piping, Electrical & Instrumentation (SMPE&I) | Yes | No |
| Voice Mobile Radio System | Yes | No |
| Water Supply | Yes | No |

| West Pilbara Village Refurbishment and Re- Commissioning | Yes | No |
|---|-----|----|
| Services | | |
| Engineering, Procurement and Construction services | Yes | No |
| Paramedical services | Yes | No |
| Shop detailing | Yes | No |
| Site survey control | Yes | No |
| West Pilbara Village Entertainment System Reinstatement | Yes | No |

Disclaimer: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

Explanation for item(s) in list above where it is indicated 'No Opportunities for Australian entities'

NΑ

3. Standards to be used in the project

• The Project will be predominantly built to Rio Tinto's internal Project standards. These are based on Australian Standards and commonly used International Standards (unless otherwise justified due to specific technological, commercial, intellectual property or similar requirements).

4. AIP activities to be undertaken by the Project Proponent

- Development of a partnership with the Industry Capability Network of Western Australia (ICNWA) to;
 - Create a Project web page (ICN Project Portal) detailing a range of work packages for the supply of key goods and services, allowing suppliers to register full or partial scope of interest (EOI); and
 - Utilise ICNWA services to identify capable Australian suppliers for a range of key goods and services packages.
- Publication of award outcomes for the supply of key goods and services advertised for EOI on the ICN Project Portal.
- Publication of other selected opportunities on the Rio Tinto Iron Ore Local Procurement Platform.
- Provision of generic pre-selection criteria to the ICN Project Portal.
- Media releases to publicise significant contract awards.
- Ensuring contractors are aware of Project AIP commitments.
- Provision of training to Project procurement staff on AIP commitments.
- Provision of feedback to unsuccessful tenderers (on request).

5. AIP activities to be undertaken by procurement entities

Not applicable.