Australian Industry Participation (AIP) Plan Executive Summary

1. General Project Details

Company Name: Thales Australia

Description of the project: Contract reference - 18/12901: Acquisition of the Civil Military Air Traffic Management System (CMATS). The project is called "OneSKY", and will deliver Civil and Military Air Traffic System known as "CMATS". The CMATS project is programme managed jointly by Airservices Australia, Defence and Thales Australia from their respective offices located in Canberra and Melbourne. The definition and design of the solution is executed by Thales Australia from their office in Melbourne. The Installation and deployment of the site infrastructure of the new CMATS solution will be done across multiple Civil and Defence sites within Australia such as Amberley, Brisbane Darwin, East Sale, Melbourne, Nowra, Pearce, Perth, Sydney, Tindal, Townsville and Williamtown.

Estimated total project value: \$1.2billion AUD

• Estimated value of key goods and services procured for the project (if different to total project value): \$ 237million AUD

Project location: The Thales Australia Centre, WTC Northbank Wharf, Atrium Lobby Level, Siddeley Street, Melbourne, VIC 3005, Australia

Link to project information: https://www.thalesgroup.com/en/countries/asia-pacific/australia/aerospace/air-traffic-management

Project contact for procurement information: Rajesh Patil, Programme Procurement Manager, 612 8630 4000, Rajesh.Patil@thalesgroup.com.au

2. Opportunities for Australian industry involvement

List of goods and services to be procured for the project and the expected opportunity for industry participation	Opportunities for Australian suppliers	Opportunities for overseas suppliers	
GOODS/PRODUCTS			
VOICE COMMUNICATION SYSTEM (VCS) & AIRFIELD MANAGEMENT SYSTEM (AFMS)	YES*	YES*	
SECURING CONTENT MANAEMENT SYSTEM USING CONTROL & MONITORING SYSTEM	YES*	YES	
RECORDING & REPLAY SOFTWARE SOLUTION FOR AIR TRAFFIC MANAGEMENT	YES	YES*	
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE: MONITORS [Standard Resolution]	YES*	NO	
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE: AIR TRAFFIC CONTROL DISPLAYS [High Resolution]	YES*	YES	
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE WORKSTATIONS [Standard and High Performance]	YES*	NO	

COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE SERVERS [Standard and High Performance]	YES*	NO
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE STORAGE DEVICES	YES	NO
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE NETWORK SWITCHES, WAN &ROUTERS	YES*	NO
COMMERCIAL OFF-THE-SHELF (COTS) IT HARDWARE: SCREEN GRABBERS	NO	YES*
COMMERCIAL OFF-THE-SHELF (COTS) OFFICE FURNITURE	YES	NO
CUSTOMISED SPECIAL PURPOSE CONSOLES	YES	YES*
COMMERCIAL OFF-THE-SHELF SOFTWARE LICENSES BASED ON REQUIRED KNOWN FUNCTIONALITIES AT THIS STAGE OF THE PROJECT	YES	YES
Dot.Net Framework, NTP Software Recording server client for NTP server and for connected video grabbers	YES	YES
WinPcap Library used by Ethernet Raw Data Collector, Web- Browser used for recording	YES	YES
Enterprise Linux Platform	YES	YES
Real time data monitoring Operating System to process metrics collected from Servers, Workstations, network devices and virtual devices	YES	YES
Relational database management system	YES	YES
Apache HTTP Server, Application Server Framework, Python Language bindings for Selenium WebDriver	YES	YES
Proxy for using W3C WebDriver compatible clients to interact with Gecko-based browsers & PHP development IDE for Control & Monitoring System	YES	YES
Antivirus Software using Reputation Rating Checking	YES	YES
Network Segmentation and Segregation	YES	YES
Windows Server 2016 Datacentre Edition	YES	YES
Multi-Sensor Data Fusion, Interoperability & Data Exchange	YES	YES

Middleware for Air Traffic Management Applications & UBSS Config Tool, Air-Ground Datalink Tool	YES	YES
Active Directory services	YES	YES
Domain Control and SecurID Auth Manager	YES	YES
Network Policy Server	YES	YES
Two Factor Authentication, Password Vault Web Access, Privileged Session Manager, Manage Technical Users Access and Central Policy Manager	YES	YES
Multifactor Authentication, Certificate Management and Threat Intelligence	YES	YES
Analysis Engine, SIEM Analytics & Smarts, Forensic Database, SIEM Database Respiratory, Zone Collector [*SIEM – Security Information and Event Management]	YES	YES
SIEM Log Collector & Vulnerability Assessment Tool [*SIEM – Security Information and Event Management]	YES	YES
Configuration Enforcement, Device & Port Control, Application Whitelist applications	YES	YES
File Integrity Monitoring, Removable Device Access Control, Detect File Integrity	YES	YES
Antivirus, Antivirus for Sheep Dip, HIPS / Firewall	YES	YES
Harden Operating System related to Servers and Workstations	YES	YES
Root File System, TMCS database services, TMCS Application Server & Framework, Java Runtime Environment	YES	YES
Microsoft Deployment Toolkit, Cobbler Linux installation server	YES	YES
Anisable software provisioning, configuration management, and application-deployment	YES	YES

Linux kernel security modules	YES	YES
Test tool for Modbus interfaces: Modbus Poll, Modbus Slave, WSMBT, WSMBS, and MBAXP	YES	YES
COMMERCIAL IT RACKS AND CABINETS (STANDARD IT LOCAKABLE 24U, 42U RACKS)	YES*	YES*
SECURITY CONSTRUCTION EQUIPMENT CLASSIFICATION (SCEC) APPROVED IT RACKS & CABINETS (CLASS B, C, etc.)	YES*	NO
TIME SYSTEMS	YES*	YES
KEYBOARD VIRTUAL MOUSE (KVM)	YES	YES*
DATA DIODES (SECURITY FILTERS)	YES	NO
NETWORK SECURITY GATEWAYS & FIREWALLS	YES	YES
IT PERIPHERALS		
(KEYBOARD, MOUSE, CABLE TRAYS, PRINTERS, POWER DISTRIBUTION UNITS, AUTOMATIC TRANSFER UNITS, etc.)	YES	NO
SERVICES		
SITE ELECTRICAL, INSTALLATION & COMMISSIONING	YES*	NO
ACCEPTANCE, VERIFICATION AND VALIDATION (AV&V)	YES*	NO
FRIEGHT, LOGISTICS AND WAREHOUSING	YES	NO
CONSULTANCY SERVICES		
EMI/EMC CONSULTANTS	YES*	NO
ERGONOMICS	YES	NO
HUMAN FACTORS	YES	NO
SOFTWARE ENGINEERING	YES	NO
SITE DESIGN	YES	NO
ELECTRICAL ENGINEERING	YES	NO
QLD DESIGN AUTHORITY	YES	NO
SAFETY & SECURITY	YES	NO
SYSTEM ENGINEERING	YES	NO
CLOUD HOSTING SERVICES	YES	NO

* Supplier Contract Award completed. An Australian supplier means an entity that has an ABN or an ACN. Note: The information provided in the table above is based on an initial assessment by the company. Any questions or issues should be raised with the project contact.

3. Communication Strategy

 The CMATS project supported by Thales Australia will organise supplier Innovation and industry networking forums, conferences, technology and consulting workshops either in conjunction with Industry networks such as Australian Industry Defence Network (AIDN), Australian Defence Alliance (ADA) and Industry Capability Network (ICN) or directly with suppliers.

4. Opportunities through all tiers of supply and in all stages of the project

 The CMATS project supported by Thales Australia's Procurement and Global Supply Chain teams will engage all tiers of Australian suppliers identified through Thales market research, category teams and Industry networks such as AIDN, ICN, ADA for values greater than \$250 thousand publically advertised through Thales procurement's e-Acquisition webpage across all project needs.

5. Opportunities for longer-term participation

- The CMATS project supported by Thales Australia team will engage Industry organisations such as AIDN, ADA and ICN to provide the Australian suppliers an opportunity to localise and participate across a broad range of products and services through technology transfer methods and OEM representation.
- Thales will also engage its Global Supply Chain team to provide local companies an opportunity to participate in research & development projects for future programs through STEM initiatives and Innovation weeks.
- Australian suppliers that are not successful in securing a contract will be offered in writing the
 opportunity for feedback/debrief on their tender/application including advice and opportunities to
 be more competitive in the industry

6. Procedures and Resources

- The CMATS project supported by Thales Australia will use its standard operating procedures and
 reference systems to conduct business activities and manage risks. This reference system
 outlines the processes, governance and related documents as standard templates that need to be
 used for supplier engagement, audits, performance and relationship managements.
- The Programme Procurement Manager (PPM) listed as the Project/Procurement officer and the
 Director Procurement for Thales Australia & NZ will ensure the AIP plan is monitored and
 reported in accordance with the Contractual requirements to Airservices Australia CMATS project
 team